

February 17, 2016

Gregory J. Hayes, President and Chief Executive Officer  
Robert McDonough, President, UTC Climate, Controls & Security  
United Technologies  
10 Farm Springs Rd.  
Farmington, CT 06032

Dear Mr. Hayes and Mr. McDonough,

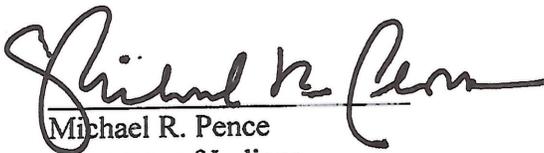
We write to you in support of the 1,400 workers at the Indianapolis Carrier facility and the 700 workers at the Huntington UTEC facility who received the devastating news last week that their jobs will be moved to Mexico. Carrier and UTEC have served as pillars of our communities for decades, and many of the individuals set to lose their livelihoods have given their lives to your company.

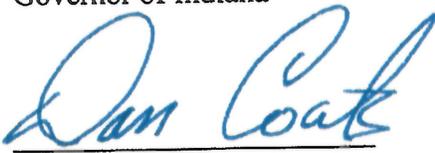
While we struggle to understand the basis of your business decision, we continue to believe that when we work together we can solve most problems. It is this pragmatic approach combined with your loyal and talented workforce and their dedication to your brands that has helped Carrier and UTEC to many years of success.

Just as your workforce has done right by Carrier and UTEC, we are now asking you to do right by them. We understand that you are meeting with union officials to discuss the decision to move your operations to Mexico. We ask that Carrier, UTEC, and United Technologies also meet with our offices to discuss this issue, and hope that you come to the table in good faith and work to find a solution to continue this partnership that has brought success to your company and strengthened our communities.

On behalf of the workers at Carrier and UTEC and the Hoosier communities in which they live, we stand ready to support these discussions.

Sincerely,

  
Michael R. Pence  
Governor of Indiana

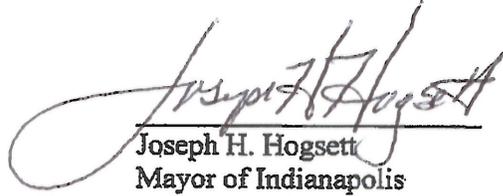
  
Dan Coats  
United States Senator

  
Joe Donnelly  
United States Senator

  
Andre Carson  
Member of Congress



Marlin Stutzman  
Member of Congress



Joseph H. Hogsett  
Mayor of Indianapolis



Brooks L. Fetters  
Mayor of Huntington